# Barbara Rudziks

#### **Work Experience**

#### Since 2018 Cross Loan S.A.

Since 10/2018 Chief Executive Officer / President of the Board

### Key achievements:

- Operational model transformation: proces standarization and process framework
- Funding model improvment
- Costs optimization
- Data driven managmement
- Introduction of strategic investor, developpent of exit option for curent sharehlders

#### 2009 - 2018 BEST S.A.

01/2011 - 10/2018 Member of the Board

Reporting areas (> 300 employees): Operations, Asset Management, Process Management and Development, Project Management, Key Account Management

01/2010 - 12/2010 General Director

01/2009 – 12/2009 Director, Management & Development

#### Key achievements:

- 29 % CAGR of profit growth
- PLN 35 million of profit in 2018 vs. PLN (-2.2 million) in 2009
- BEST S.A awarded the debt collection sector's Leader of Effectiveness title
- PLN 165 k of NIPE at BEST vs. PLN 63 k at KRUK S.A. in 2014
- an impressive growth of the employee satisfaction rate in excess of 100% the companylevel
- survey: 2014( 82%) vs. 2009 (40%)
- Effective project management following Waterfall and Agile methodologies a 65% TTM
- growth
- Participation in raising funds for the corporate bonds issue, including PLN 150 m within
- the public bond issue programme.
- Implementation of new comprehensive IT solutions for end-to-end operations support.

#### 1998 - 2009 GE Money Bank S.A.

07/2008 - 01/2009 Director of the Sales and Call Centre Department

Reporting areas (>500 employees): Cash Loan Department, Mortgage Loan Department, Credit Card Department, Sales Support Department, Coaching & Monitoring Department

2001-2008 Telemarketing Department Director (1.5 year)

Telemarketing Centre Director (2 years)

Head of Telemarketing Department (2 years)

Head of Telemarketing Team (2 years)

1998 – 2001 Specialist, Section Manager (2 years)

Debt Collection Specialist (4 months)

Debt Collection Assistant (6 months)

## Key achivements:

- Development of an innovative direct teleselling channel based on the innovative Call
- Centre technology and a unique courier delivery system;
- Leading a team of ca.300 telesellers achieving record-breaking performance indicators in
- terms of the Teleselling of retail banking products;
- Designing and successfully implementing the first country-wide GE Capital Bank's ATL
- campaign dedicated to cash loans and processed in an innovative formula of three Call
- Centres and an operating system supporting the automated Customer segmentation and
- product offer matching. (a Venture Funding initiative);
- Implementing the GE Money Bank Debt Collection Department's first motivation system
- based on the value of debts collected in a time unit a 30% growth of the performance
- indicator.

#### **Education**

1996 – 2001 Gdynia Maritime University, Enterprise Management